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Differentiation



Differentiation

A True Global Player, Well-Established Channels

Expertise in Switch, WLAN, and Broadband

> #1 in SMB/SOHO Market

Strong Earnings Capability

Well-Contained D/E Ratio and Inventory Level

High Dividend Payout, Improved ROE

Industry & Business Outlook



A True Global Player, Well-Established Channels



Revenue By Regions

FY2004





Expertise in Switches, WLAN and Broadband



Number 1 in SMB/SOHO Connectivity

Unit/port shipments, thousands 36000 30000 24000 **SWITCH** 18000 12000 **SWITCH** SWITCH WLAN 6000 WLAN **WLAN Broadband Broadband** Broadband 0 **D-Link** Netgear Linksys Source: Synergy Research Group, FY2004 Broadband WLAN SWITCH



Revenue By Products

FY2004

FY2003 NIC Others Switch 4% 5% Digital 24% Home Others Switch 9% NIC Digital 8% 24% 7% Home Broadband 9% 27% Broadband **WLAN** 23% 31% WLAN *FY2004 sales are pro forma and consolidate 29%



Number 1 in SMB/SOHO Market



Number 1 in **Global Revenue**





Global SMB/SOHO Connectivity Marketsharo Q4/04





High Dividend Payout, Improved ROE



Net Cash Position





Return on Equity

Continued divesting non-core investments





Dividend Payout





High Payout & Yield





Employees' Bonus Impact on Net Income









Industry & Business Outlook



The Industry

Networked Home: a 24+% 4-yr CAGR

Switch: up 24% in '04

XDSL: up 68% '04; a 20+% 4-yr CAGR

WLAN: unit up 51% in '04; up 123% by '08; WiFi home to reach 23%, or 50mln, in '07

Digital home: 70+% home penetration by 2010

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Product Trends 2005

Switch	GigE Taking Off, L3 Outgrows L2				
	Adapter 100% business Switch 20% in 2004, 40% adoption; 10% for home in 2005 and 75% in 2006				
	More Powerful Chips Create New Opportunities				
001:001	Xstack 40G-120G 24G+4XGE Single chip IPv6 MPLS				
	Vireless Switch Narrower cost differential GigE vs. FE				
Wireless	WiFi Consumer Market Poised for Explosive Growth				
Wireless					
Wireless	WiFi Consumer Market Poised for Explosive Growth 11g, a/g replacing MiniPCI replacing WiFi triple play				



Global Strategies

North America

- Market share gain in WLAN
- Take-off of Digital Home and Gaming products
- Penetrating business channels

Europe • Maintain dominant positions

- Humongous growth in Eastern Europe
- Switch & Security as key growth drivers

Other Areas

- Fastest growth among all regions, #1 in all countries
- Latin America, Russia, Mid-East growing more than 100%



2005 Outlook

> Softer Industry Growth Compared to 2004.

> Big Becomes Bigger. More Consolidation.

> D-Link Continues to Grow & Outperforms Peers.



Longer Term Business Model

	FY03	FY04	FY05E	Model*
Sales Growth(%)	24%	29%	25%	20%
Gross Margin (%)	31%	33%	32%	36%
Operating Margin (%)	6%	8%	7%	7%
Tax Exp. (% of PBT)	11%	12%	15%	20%
ROE (%)	14%	22%	15%	15%

*Assuming de-consolidation of Alpha







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Safe Harbor Statement

All numbers are consolidated. Except for statements in respect of historical matters, the statements contained in this release are "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.



Thank You!



Building Networks for People